

Providence Health System tops Alaska's largest private sector employers in 2001

After many years of steady, rapid climb, Providence Health System in Alaska grabbed the top spot on the *Trends 100* list in 2001. With a workforce of 3,369, it is now Alaska's largest private sector employer. (See Exhibit 1.) Providence's ascendance was anticipated a number of years ago, but was temporarily delayed when Safeway bought Carrs. Ten years ago Providence had a workforce of 1,824. Most of Providence's gains have come from steady growth in their Anchorage facility, but over the years they have also acquired or partnered with health care facilities elsewhere in the state.

Seven new players make this rarefied list

A new group of seven employers joined the *Trends 100* in 2001. (See Exhibit 3.) Nearly all of these players made the list by growing steadily over the years. The exception was Agrium, created in 2000 when it was spun off of Unocal (also a *Trends 100* employer). With 292 employees it was large enough to stand on its own. Two of the new players come from the non-profit sector, the Association of Village Council Presidents based in Bethel, and Southcentral Counseling, based in Anchorage. Fritz Companies, a provider of international customs and other services, owned by United Parcel Service, simply grew large enough. Home Depot, Blockbuster and Subway of Alaska also grew large enough to join this group. Home Depot will open a new store in Fairbanks this year, which will insure their ranking will continue to climb.

...And seven players from last year fell off the list

Employment for some of last year's players fell enough to cause them to slip off the list. A few *Trends 100* employers closed their doors. Both Alaska Market Place and Reeve Aleutian Airways went out of business. Alaska Market Place's existence was short, but Reeve was a *Trends 100* employer since the list's inception. United Airlines dropped off because they got out of the cargo business. The tough timber environment knocked off the *Trends 100*'s last timber employer—Silver Bay Logging.

13 employers moved up the ranks by 10 or more places

This year's group of climbers was particularly large—the biggest in over a decade. (See Exhibit 4.) Some of these employers simply grew quickly and others acquired or merged with other companies. Four were tied to the oil industry: Nabors, Schlumberger, Halliburton and Udelhoven. Besides the fact that 2001 was a good year for most of Alaska's oil patch employers, a number of these companies merged. Three of the fast growers were in non-profit health care or the social services sector: the Yukon-Kuskokwim Health Corporation, the Alaska Native Tribal Health Consortium, and ARC of Anchorage. The Health Consortium's meteoric rise comes as a result of the privatization of the Alaska Native Hospital in Anchorage—in fact they made the *Trends 100* list only last year. An increase in federal funds has

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1 Alaska's 100 Largest Private Employers 2001

Rank	Firm Name	Employment	Headquarters or Largest Business Activity	Work Site	Web Site Address
1	Providence Health System in Alaska	3,369	Hospital/Medical Center	Anchorage*	www.providence.org/alaska
2	Safeway Stores/Carrs	3,252	Grocery	Anchorage*	www.safeway.com
3	Fred Meyer	2,262	Grocery/General Merchandise	Anchorage*	www.fredmeyerstores.com
4	Wal-Mart/Sam's Club	2,178	General Merchandise/Grocery	Anchorage*	www.walmartstores.com
5	Alaska Airlines	1,833	Air Carrier	Anchorage*	jobs.alaskaair.com
6	VECO Operations	1,535	Oil Field Services	Anchorage*	www.veco.com
7	Banner Health System	1,191	Hospital/Medical Center	Fairbanks*	www.bannerhealth.com
8	BP Exploration	1,147	Oil & Gas Production	Anchorage*	www.bpamocojobs.com
9	Federal Express	1,121	Airfreight/Courier Service	Anchorage*	www.fedex.com/us/careers
10	Alaska Petroleum Contractors	1,105	Oil Field Services	Anchorage*	www.natchiq.com/apc
11	NANA Marriott, Joint Venture	992	Catering/Hotels	Anchorage*	www.nana.com
12	Alyeska Pipeline Service Company	992	Pipeline Transportation	Fairbanks*	www.alyeska-pipe.com
13	Alaska Communications Systems (ACS)	984	Communications	Anchorage*	www.acsalaska.com
14	Yukon-Kuskokwim Health Corporation	940	Health Care	Bethel*	www.ykhc.org
15	Phillips66	919	Oil & Gas Production	Anchorage*	www.phillips66.com
16	GCI Communications	902	Communications	Anchorage*	www.gci.com
17	Kmart	856	General Merchandise	Anchorage*	www.kmart.com/corp
18	Alaska Regional Hospital	851	Hospital/Medical Center	Anchorage*	www.alaskaregional.com
19	Wells Fargo	839	Banking	Anchorage*	www.wellsfargo.com
20	Southcentral Foundation	749	Social Services/Health Care	Anchorage*	www.ak-scf.org
21	First National Bank of Alaska	741	Banking	Anchorage*	www.fnbalaska.com
22	Alaska USA Federal Credit Union	735	Credit Union	Anchorage*	www.alaskausa.com
23	Nabors Alaska Drilling Company	735	Oilfield Services	Anchorage*	www.nabors.com
24	Spenard Builders Supply	720	Building Products	Anchorage*	www.sbsalaska.com
25	Peak Oilfield Service Company	703	Oilfield Services	Anchorage*	www.ciri.com/jobs/jobs.htm
26	ERA Aviation	694	Air Carrier	Anchorage*	www.era-aviation.com
27	Alaska Commercial Company	657	Grocery/General Merchandise	Anchorage*	www.alaskacommercial.com
28	UniSea	641	Seafood Processing	Dutch Harbor	www.unisea.com
29	Icicle Seafoods	636	Seafood Processing	Petersburg*	www.icicleseafoods.com
30	Tanana Chiefs Conference	632	Social Services/Health Care	Fairbanks*	www.tananachiefs.com
31	Sears Roebuck	631	General Merchandise	Anchorage*	www.sears.com
32	Costco	628	General Merchandise/Grocery	Anchorage*	www.costco.com
33	Doyon/Universal Ogden, Joint Venture	622	Catering/Security	Anchorage*	www.doyon.com
34	Southeast Alaska Regional Health Corp.	621	Health Care	Juneau*	www.searhc.org
35	Laidlaw Transit	574	School/Charter Bus Company	Anchorage*	www.laidlawtransitservices.com
36	Anchorage Daily News	554	Newspaper	Anchorage*	www.adn.com
37	North Pacific Processors	544	Seafood Processing	Kodiak*	www.ppsf.com
38	Alaska Native Tribal Health Consortium	544	Hospital/Medical Center	Anchorage*	www.anthc.org
39	Peter Pan Seafoods	542	Seafood Processing	King Cove*	www.ppsf.com
40	Williams Express	518	Retail/Gas Stations	Anchorage*	www.williams.com
41	Aramark Leisure Services	509	Catering/Concessionaire	Denali Park*	www.aramark.com
42	Houston/NANA Joint Venture	506	Oilfield Services	Anchorage*	www.nana.com
43	Hope Community Services	506	Social Services	Anchorage*	www.hopealaska.org
44	Alyeska Resort	504	Hotel/Resort	Girdwood/Anch	www.alyeskaresort.com
45	McDonalds Restaurants of Alaska	490	Eating Establishment	Anchorage*	www.mcdonalds.com/careers
46	Manillaq Association	489	Social Services/Health Care	Kotzebue*	www.manillaq.org
47	The Alaska Club	489	Health Club	Anchorage*	www.thealaskaclub.com
48	Northwest Airlines	474	Air Carrier	Anchorage*	www.nwa.com/corpinfo
49	Cominco Alaska	469	Mining	Red Dog Mine*	www.cominco.com
50	Valley Hospital	467	Hospital/Medical Center	Palmer*	www.valley-hosp.com

*Have work locations in multiple communities.

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

Alaska's 100 Largest Private Employers

2001 — (continued)

Rank	Firm Name	Employment	Business Activity	Headquarters or Largest Work Site	Web Site Address
51	Pizza Hut	460	Eating Establishment	Anchorage*	www.pizzahut.com
52	Westmark Hotels	436	Hotel	Anchorage*	www.coolworks.com/westmarkhotels
53	Alaska Hotel Properties (Princess Hotels)	431	Hotel	Denali Park*	www.princessalaskalodges.com
54	United Parcel Service (UPS)	421	Airfreight/Courier Service	Anchorage*	www.ups.com
55	Burger King	418	Eating Establishment	Anchorage*	www.burgerking.com
56	Norton Sound Health Corporation	415	Health Care	Nome*	www.nshcorp.org
57	PenAir	415	Air Carrier	Anchorage*	www.penair.com
58	Norquest Seafoods	402	Seafood Processing	Ketchikan*	www.norquestseafood.com
59	Salvation Army-Alaska	394	Social Services	Anchorage*	www.salvationarmy.org
60	Schlumberger Technologies	390	Oil Field Services	Anchorage*	www.slb.com
61	Westward Seafood	382	Seafood Processing	Unalaska*	www.westwardseafoods.com
62	Chugach Electric Association	374	Utility Company	Anchorage*	www.chugachelectric.com
63	Wards Cove Packing Company	369	Seafood Processing	Naknek*	www.wardscove.com
64	Tesoro Northstore Company	369	Retail/Gas Stations	Anchorage*	www.tesoropetroleum.com
65	AT&T/Alascom Inc	356	Communications	Anchorage*	www.att.com/hr/employment
66	Denali Foods (Taco Bell)	354	Eating Establishment	Anchorage*	www.tacobell.com
67	Halliburton Energy Services	353	Oil Field Services	Anchorage*	www.halliburton.com
68	Assets	352	Social Services	Anchorage	www.assetsinc.org
69	Carlile Enterprises	348	Trucking/Warehousing	Anchorage*	www.carlilekw.com
70	Hotel Captain Cook	345	Hotel	Anchorage	www.captaincook.com
71	Bristol Bay Area Health Corp	344	Health Care	Dillingham*	www.ihs.gov
72	Ocean Beauty Seafoods	342	Seafood Processing	Kodiak*	www.oceanbeauty.com
73	Fairbanks Gold Mining Company (Ft. Knox)	341	Mining	Fairbanks	www.kinross.com
74	Royal Highway Tours	335	Tour Buses	Anchorage*	www.coolworks.com/princess_tours
75	Rural Alaska Community Action Program	335	Social Services	Anchorage*	www.ruralcap.com
76	Hilton Anchorage	332	Hotel	Anchorage	www.hilton.com/corporate/employment
77	Facility Management Of Alaska	326	Public facility management	Anchorage*	www.sullivanarena.com
78	Union Oil of California (Unocal)**	324	Oil Production	Anchorage*	www.unocal.com
79	Chugach North Technical Services	323	Personnel Services	Anchorage*	www.cnts.net
80	Ketchikan General Hospital	323	Hospital/Medical Center	Ketchikan	www.peacehealth.org
81	ARC of Anchorage	313	Social Services	Anchorage	www.arc-anchorage.org
82	CSX-Lines	302	Shipping and Warehouse	Anchorage*	www.csxlines.com/wwwsite
83	J C Penny Company	300	Apparel	Anchorage*	www.jcpenneyinc.com/company/career
84	Agrium U.S.	292	Chemicals/Fertilizer	Nikiski	www.agrium.com
85	Swissport	300	Airport Services	Anchorage	www.swissport.com/noflash.shtml
86	Cook Inlet Processing	295	Seafood Processing	Nikiski*	www.polarnet.com/~cipkod
87	Anchorage Cold Storage	290	Wholesale/Grocery	Anchorage*	www.odomcorp.com
88	Matanuska Telephone Association	289	Telephone Communications	Palmer*	www.mta-telco.com/jobs.htm
89	Nordstrom	287	Department Store	Anchorage	www.nordstrom.com
90	Udelhoven Oilfield System	286	Oil Field Services	Anchorage*	www.udelhoven.com
91	Subway of Alaska	270	Eating Establishment	Anchorage	www.subway.com
92	Fairbanks Native Association	268	Social Services	Fairbanks	www.fairbanksnative.org
93	Greens Creek Mining Company	266	Mining	Juneau	www.kennecottminerals.com
94	Association of Village Council Presidents	259	Social Services	Bethel*	www.avcp.org
95	Fritz Companies	255	Transportation Services	Anchorage	www.fritz.com
96	HomeDepot	255	Building Products	Anchorage	www.homedepot.com
97	Blockbuster Video	255	Entertainment Services	Anchorage*	www.blockbuster.com
98	Southcentral Counseling Center	250	Health Care	Anchorage	www.southcentralcounseling.org
99	ABM Company of the West	249	Facilities Management	Anchorage*	www.abm.com
100	Northern Air Cargo	249	Air Transportation	Anchorage*	www.northernaircargo.com

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

2 Trends 100 by Industry

2001 employment

(continued from page 3)

	Employment
MINING	
Hard Rock Mining	
Cominco Alaska	469
Fairbanks Gold Mining Company (Ft. Knox)	341
Greens Creek Mining Company	266
Oil & Gas	
VECO Operations	1,535
BP Exploration	1,147
Alaska Petroleum Contractors	1,105
Phillips 66	919
Nabors Alaska Drilling	735
Peak Oilfield Service Company	703
Houston/NANA, Joint Venture	506
Schlumberger Technologies	390
Halliburton Energy Services	353
Union Oil of California (Unocal)	324
Udelhoven Oilfield System	286
MANUFACTURING	
Seafood Processing	
UniSea	641
Icicle Seafoods	636
North Pacific Processors	544
Peter Pan Seafoods	542
Norquest Seafood Company	402
Westward Seafood	382
Wards Cove Packing Company	369
Ocean Beauty Seafoods	342
Cook Inlet Processing	295
Other Manufacturing	
Anchorage Daily News	554
Agrium U.S.	292
TRANSPORTATION, COMMUNICATIONS, UTILITIES	
Air Transportation	
Alaska Airlines	1,833
Federal Express	1,121
ERA Aviation	694
Northwest Airlines	474
United Parcel Service (UPS)	421
PenAir	415
Swissport	300
Fritz Companies	255
Northern Air Cargo	249
Communications & Utilities	
Alaska Communications Systems	984
GCI Communications	902
Chugach Electric Association	374
AT&T/Alascom	356
Matanuska Telephone Association	289
Other Transportation	
Alyeska Pipeline Service Company	992
Laidlaw Transit	574
Carlile Enterprises	348
Royal Highway Tours	335
CSX Lines	302
TRADE	
Eating & Drinking	
NANA/Marriott, Joint Venture	992
Doyon/Universal Ogden, Joint Venture	622
Aramark Leisure Services	509
McDonalds	490

helped many of these nonprofits to grow. McDonalds grew because of a franchise sale. The Alaska Club has been opening up new facilities and acquiring others around the state. Northwest Airlines won a number of new routes to Asia, and Carlile just grew rapidly—getting some help from increases in oil industry activity.

Trends 100 companies employ 29% of the workforce and pay better

More than a quarter of all private sector workers in Alaska work for one of the *Trends 100* employers. This workforce grew by 3.6% in 2001, more than twice as fast as the private sector as a whole, for reasons which are not entirely clear. Merger activity accounts for some growth that shows up in the *Trends 100* but not in the overall workforce. A robust year in the oil patch may also help explain this stronger growth.

The average annual wage for these employers in 2001 was \$46,710 compared to \$34,983 for all private sector wages in Alaska. This of course does not mean that all of these employers pay above average wages. In fact their wages cover the entire spectrum—there are employers in the top 10 whose total payroll is smaller than firms that are listed on the bottom half. The huge presence of the oil industry is the single largest reason for this above average wage. When oil industry employers are omitted from the *Trends 100* the average annual wage for this group falls to \$39,261.

16 of these big players are Native organizations

Native organizations exert growing influence in Alaska's economy. The *Trends* list of Native organizations is made up of for-profit and nonprofit companies including oil field service companies, caterers, health providers, social services, contractors, personnel services, etc. (See Exhibit 5.) One organization is new to the list this year—the Association of Village Council Presidents, based in Bethel. The *Trends 100* includes only individual firms regardless of ownership, which tends to understate the presence of the Native corporations. If all joint ventures and their

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

Trends 100 by Industry 2

2001 employment (continued)

subsidiaries were combined, their representation would certainly be larger. Even given these shortcomings, this is still an impressive showing. Many of the employers such as Maniilaq are health and social service providers. The largest player, ranked tenth on the state's list, was again Alaska Petroleum Contractors—a subsidiary of Natchiq, which in turn is a subsidiary of the Arctic Slope Regional Corporation.

Nearly a quarter of the employment is with nonprofits

Although the nonprofit sector is not often touted as a powerful force in Alaska's economy, its presence on the *Trends* 100 list points to an important story. (See Exhibit 6.) Twenty-three percent of all *Trends* 100 employment is with nonprofits. In 2001, Southcentral Counseling Center in Anchorage and the Association of Village Council Presidents were added to the list. Nearly all of these nonprofits provide social or educational services, health care, or a combination of all three.

Health care dominates this list, led by the state's largest employer, Providence Health System. Only one health care provider on the *Trends* 100 list is for-profit—Alaska Regional Hospital. These health care providers represent all areas of the state and are often the largest or second largest employer in their community. Examples are the Yukon-Kuskokwim Health Corporation in Bethel, Valley Hospital in Palmer, Banner Health System in Fairbanks, and Norton Sound Health Corporation in Nome.

The list of the top ten changes

Only half of the employers on the top ten were there a decade ago. (See Exhibit 7.) Most of the newer players have simply grown enough over time. Only one of these players, Wal-Mart/Sam's Club, was nowhere to be found in 1991. Federal Express, which ranked 36th a decade ago and is ninth today, has been another fast climber. The old standbys include Providence, Safeway/Carrs, Alaska Airlines, VECO and BP Exploration.

Pizza Hut	460
Burger King	418
Denali Foods/Taco Bell	354
Subway of Alaska	270
Other Retail	
Safeway Stores	3,252
Fred Meyer	2,262
Wal-Mart/Sam's Club	2,178
Kmart	856
Spenard Builders Supply	720
Alaska Commercial Company	657
Sears Roebuck	631
Costco	628
Williams Express	518
Tesoro Northstore Company	369
J C Penney Company	300
Nordstrom	287
Home Depot	255
Wholesale	
Anchorage Cold Storage Company	290
FINANCE, INSURANCE & REAL ESTATE	
Wells Fargo	839
First National Bank of Alaska	741
Alaska USA Federal Credit Union	735
SERVICES	
Hotels	
Alyeska Resort	504
Westmark Hotels	436
Alaska Hotel Properties (Princess Hotels)	431
Hotel Captain Cook	345
Hilton Anchorage	332
Personnel Services	
Chugach North Technical Services	323
Health Care	
Providence Health System in Alaska	3,369
Banner Health System	1,191
Yukon Kuskokwim Health Corporation	940
Alaska Regional Hospital	851
Southcentral Foundation	749
Southeast Alaska Regional Health Consortium	621
Alaska Native Tribal Health Consortium	544
Maniilaq Association	489
Valley Hospital	467
Norton Sound Health Corporation	415
Bristol Bay Area Health Corporation	344
Ketchikan General Hospital	323
Southcentral Counseling Center	250
Other Services	
Tanana Chiefs Conference	632
Hope Community Services	506
The Alaska Club	489
Salvation Army - Alaska	394
Assets	352
Rural Alaska Community Action Program	335
Facility Management of Alaska	326
ARC of Anchorage	313
Fairbanks Native Association	268
Association of Village Council Presidents	259
Blockbuster Video	255
ABM Company of the West	249

Source: Department of Labor and Workforce Development, Research and Analysis Section

3 Newcomers to *Trends* 100 For 2001

Agrium
Subway of Alaska
Association of Village Council Presidents
Fritz Companies
Home Depot
Southcentral Counseling Center
Blockbuster Video

Source: Department of Labor and Workforce Development, Research and Analysis Section

Lots of Fortune 500 among them

Companies like Sears, Federal Express, Burger King and AT&T are big national names with a large presence in Alaska. More than a quarter of Alaska's *Trends* 100 employers show up in Fortune magazine's annual list of the nation's 500 largest companies. (See Exhibit 8.) Blockbuster was the newest addition this year.

When the list includes all players, public employers dominate

When the public sector is included among the state's 10 largest employers the list changes dramatically. (See Exhibit 9.) Only four private sector employers remain at the top. This probably does not come as much of a surprise, even to the casual observer. The public sector, however, has been and probably will continue to grow more slowly than the private sector, and a growing number of private sector employers will populate the top rankings.

Most of oil industry is on *Trends* 100, but little of retail and services

At first blush the *Trends* 100 does not appear to be dominated by any particular industry. (See Exhibit 2.) But one industry—oil, does loom large. Nearly 83 percent of all oil industry workers are employed by one of the state's largest employers. The capital-intensive nature of the oil business appears to favor larger companies.

Manufacturing is one of the state's smallest employers and it is becoming still smaller. The *Trends* 100 list in 2001 shows one fewer manufacturer with the departure of Silver Bay logging, the last of the timber companies that used to grace the list. Timber companies on past *Trends* 100 lists included Ketchikan Pulp Company, Klukwan Forest Products, and the Alaska Pulp Company. Despite this loss of manufacturers, *Trends* 100 manufacturing employment is responsible for more than a third (36%) of all manufacturing employment. Most of

4 *Trends* 100 Movers Firms moving up 10 or more ranks from 2000

Yukon-Kuskokwim Health Corporation
Nabors Alaska Drilling Company
Alaska Native Tribal Health Consortium
McDonalds Restaurants of Alaska
The Alaska Club
Northwest Airlines
Schlumberger Technologies
Westward Seafood
Halliburton Energy Services
Carlile Enterprises
Fairbanks Gold Mining Company (Ft. Knox)
ARC of Anchorage
Udelhoven Oilfield System

Source: Department of Labor and Workforce Development, Research and Analysis Section

Alaska Native Corporations/Organizations **5**

Fully or partly own and/or operate 16 of the *Trends* 100 firms

the manufacturing employment on this list is fish processing. The exceptions are the Anchorage Daily News and the Agrium fertilizer plant in Nikiski.

Thirty of the *Trends* 100 employers are service industry employers, five more than a decade ago. Just this year two of the newcomers were service sector employers—the Association of Village Council Presidents and Southcentral Counseling Services. Service industry companies are growing and can be expected to become more prominent on the list. Although services represents the single largest number of *Trends* 100 employers, these employers are responsible for only 23 percent of all service industry employment because there are so many smaller employers. At last count there were nearly 7,000.

Trends in retail trade are similar to services. A little over a third of retail employment is captured by *Trends* 100 firms. Their industry's competitive nature causes significant turnover on the *Trends* 100 list. For example, Alaska Market Place was a *Trends* 100 employer last year and now no longer exists, and Sky Chefs, although still an employer was no longer large enough in 2001 to make the list. Two of the new *Trends* 100 were in retail—Home Depot and Subway of Alaska.

They represent every geographic area in the state

Although a majority of the *Trends* 100 employers have their largest work site or headquarters in Anchorage, only a few operate there exclusively. Safeway/Carrs is headquartered in Anchorage but has stores in more than a dozen other communities. The nine *Trends* 100 fish processors conduct operations not in Anchorage, but around the state. Some have very remote work sites such as North Pacific's processing plant at Petersen's Point, three miles from Naknek.

Alaska Petroleum Contractors	1,105
NANA/Marriott, Joint Venture	992
Yukon-Kuskokwim Health Corporation	940
Southcentral Foundation	749
Peak Oilfield Service Company	703
Tanana Chiefs Conference	632
Doyon/Universal Ogden, Joint Venture	622
Southeast Alaska Regional Health Consortium	621
Alaska Native Tribal Health Consortium	544
Houston/NANA, Joint Venture	506
Maniilaq Association	489
Norton Sound Health Corporation	415
Chugach North Technical Services	374
Bristol Bay Area Health Corporation	344
Fairbanks Native Association	268
Association of Village Council Presidents	259

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

Nonprofit Organizations **6**

Employ more than 23% of the *Trends* 100 workforce

Providence Health System in Alaska	3,369
Banner Health System	1,191
Yukon Kuskokwim Health Corporation	940
Southcentral Foundation	749
Alaska USA Credit Union	735
Tanana Chiefs Conference	632
Southeast Alaska Regional Health Corp.	621
Alaska Native Tribal Health Consortium	544
Hope Community Service	506
Maniilaq Association	489
Valley Hospital	467
Norton Sound Health Corporation	415
Salvation Army - Alaska	394
Chugach Electric Association	374
Assets	352
Bristol Bay Area Health Corporation	344
Rural Alaska Community Action Program	335
Ketchikan General Hospital	323
ARC of Anchorage	313
Matanuska Telephone Association	289
Fairbanks Native Association	268
Association of Village Council Presidents	259
Southcentral Counseling Center	250

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

7 The Top 10 in 2001 And a decade ago

2001

Rank	Top 10 Employers	Employment
1	Providence Health System in Alaska	3,369
2	Safeway Stores/Carrs	3,252
3	Fred Meyer	2,262
4	Wal-Mart/Sam's Club	2,178
5	Alaska Airlines	1,833
6	VECO Operations	1,535
7	Banner Health System	1,191
8	BP Exploration	1,147
9	Federal Express	1,121
10	Alaska Petroleum Contractors (a Natchiq company)	1,105

1991

1	Carr Gottstein Foods	2,952
2	ARCO Alaska	2,914
3	Providence Alaska	1,825
4	BP Exploration	1,502
5	VECO	1,441
6	Alyeska Pipeline Service Company	1,269
7	National Bank of Alaska	1,202
8	Trident Seafoods	1,109
9	Alaska Airlines	947
10	Ketchikan Pulp Company	946

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

The Fortune 500 More than a quarter of Trends 100 firms are on this list

ATT/Alascom
Anchorage Hilton Hotel
Aramark Leisure Services
Alaska Regional Health Corp.
Blockbuster Video
Burger King
Costco
CSX-Lines
Federal Express
Fred Meyer
Halliburton Energy Services
J C Penney
Kmart
Home Depot
McDonalds
NANA/Marriott, Joint Venture
Nordstrom
Northwest Airlines
Phillips 66
Pizza Hut
Safeway Stores
Sears Roebuck
Taco Bell
Tesoro Northstore Company
United Airlines
Union Oil of California (Unocal)
United Parcel Service (UPS)
Wal-Mart/Sam's Club
Williams Express

Source: Fortune Magazine

9 With Public Sector Included The top ten in 2001

Rank	Name of Organization	2001 Employment	Headquarters or Largest Work Site
1	Uniformed Military	17,802	Anchorage
2	Federal Government	16,800	Anchorage
3	State of Alaska	16,152	Juneau
4	University of Alaska	6,344	Fairbanks
5	Anchorage School District	6,293	Anchorage
6	Providence Health System in Alaska	3,369	Anchorage
7	Safeway Stores/Carrs	3,252	Anchorage
8	Municipality of Anchorage	2,950	Anchorage
9	Fred Meyer	2,262	Anchorage
10	Wal-Mart/Sam's Club	2,178	Anchorage

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section