# TOURISM IN SOUTHEAST



# Visitor-related jobs a key part of the region's economy



Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

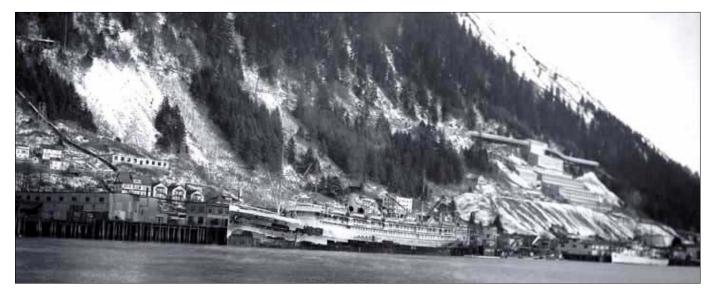
#### By CONOR BELL

Tourism's rise in Southeast Alaska was tied primarily to the development of cruise lines, which helped the region's economies flourish and continue to transport the vast majority of Southeast's visitors. Today, around a million people visit Southeast Alaska each summer, and most arrive by cruise ship.

Tourism was one of Alaska's first industries, and Southeast was the first visitor destination. During the late 19th century, small numbers of tourists traveled north on steamships, sharing space with miners, fishermen, and aspiring business owners in the new territory.

Throughout the next 100 years, the romance of Alaska sank deeper into the American consciousness. Many idealized the ruggedness of Alaska, and it became a point of pride even among Americans who had never seen it.

Though many miners returned home empty-handed, stories of Alaska's natural beauty spread further after the Klondike Gold Rush. Naturalists such as John Muir published detailed accounts of the territory. Sitting President Warren G. Harding traveled through Alaska



The steamship S.S. Aleutian docks in Juneau sometime between 1939 and 1959. Steamships carried initial visitors to Southeast Alaska, but they were phased out as air travel gained popularity and eventually, cruise ships offered lower-cost trips with more amenities. Photo courtesy of the Captain Lloyd H. "Kinky" Bayers Collection, Alaska State Library

shortly before his death. Hollywood began producing films set in Alaska.

## **Steamships fall from favor**

Though acclaim for Alaska was widespread, steamships' limited capacity and expense restricted the number of travelers to Southeast. Vacationing by steamship was mostly limited to wealthy travelers, and it lacked the comforts available elsewhere. In 1929, a traveler-class

round trip between Seattle and Skagway cost around \$90, equivalent to about \$1,250 in 2015.

The U.S. built the Alaska-Canada Highway during World War II, and though the Alcan increased traffic into Alaska, most of its travelers went farther north to Southcentral or Fairbanks.

By the 1960s, streamship travel dwindled with the rise of air travel. The U.S. had a huge stock of aircraft at the end of the war, and it provided subsidies and discounts for emerging airlines to purchase surplus army airplanes.

Steamships couldn't compete with the airlines' rates, and sea trips took days rather than hours. Alaska Steamship Company, the last holdout, ended passenger service in 1954. Though Juneau and Annette Island had runways, Alaska's tourist traffic was largely diverted from Southeast.

After steamships became archaic, newly formed cruise line companies began to target a broader market. By building giant ships, they could provide trips at a lower cost per customer while expanding onboard amenities, making travel to Alaska accessible to more Americans and returning the focus to Southeast.

In the second half of the 20th century, the growing number of visitors to Southeast tracked with the development of more and bigger cruise ships. The first cruise



Employees of the Blue Fox Restaurant in Ketchikan pose behind the bar in the early-to-mid 20th century. Photo by the Skinner Foundation, Alaska Steamship Company, Alaska State Library

#### From *Alaska Now*, 1948 by Herbert H. Hilscher

"Basically there are five classifications of travelers and, from top to bottom, they all want to see Alaska. Yet the territory today is ill-prepared to roll out the welcome mat to any of these groups — except the least profitable. The five classifications are:

- 1. "The wealthy, bored-with-life traveler. Minimum expenditure \$100 per day.
- 2. "The society-conscious family with "means" that travels to the right places at the right times so daughter may meet the right people.
- 3. "The great American public that travels to have a good time, see things, do things, and meet people just as natural as themselves. They expect good service, good drinks, good food, and plenty of post-cards and souvenirs. The classification includes the American schoolteacher and the business girl who travels for romance, thrills, and to do some of the things they [sic] can't do at home.
- "The dyed-in-the-wool sportsman and big-game hunter. He spends a sizable chunk of his money to get his trophies.
- 5. "The 'rough-it' crowd. The thousand-mile-canoetrip-in-all-kinds-of-weather-without-a-bath-except-God's-liquid-sunshine type. Women wearing men's long-handled drawers, flannel shirts, and tin pants. Men avoiding razors and smelling strongly of stale sweat. They usually travel without funds and 'mooch' their way along.

"As far as the recreation industry is concerned, only the first four groups are important, and it is these groups Alaska must prepare for."

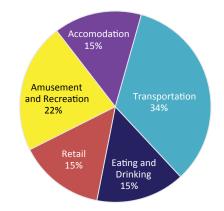
ships sailing the Inside Passage in the late 1960s could carry between 300 and 700 passengers. In 2016, Royal Caribbean's Explorer of the Seas will set a new record in the state with its 3,840-passenger capacity.

# Tourism vital to Southeast economy

The state had 14,056 visitor-related jobs in summer 2014, and though just a third of those were in Southeast, they were a much bigger portion of the region's summer economy at 11 percent versus the statewide 4 percent.

Southeast's economy is highly seasonal, and most of its additional summer employment is tied to tourism. May through September of 2014 averaged 7,320 more jobs each month than the rest of the year. Of those ad-

# Types of Tourism Jobs Southeast Alaska, 2014



Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section



Summer visitors walk through downtown Skagway in front of the cruise ship dock. More than half of Skagway's summer jobs are directly tied to tourism. Photo by Flickr user tommcb05

ditional jobs, 4,570 were in visitor-related industries. (See the sidebar on page 8 for how we defined these industries.)

Other additional summer employment included seafood processing (1,963 more jobs) and construction (416 more jobs).

# 10 Highest-Paying Tourism Occupations

#### SOUTHEAST ALASKA, APRIL TO SEPTEMBER 2014

500		Avg Summer Earnings*
1	Captains, Mates, and Pilots of Water Vessels	\$16,781
2	Commercial Pilots	\$14,643
3	Transportation Attendants, Except Flight Attendants	\$12,680
4	Supervisors of Food Preparation and Serving Workers	\$11,857
5	Sales and Related Workers	\$11,643
6	Travel Guides	\$9,206
7	Receptionists and Information Clerks	\$7,875
8	Reservation and Transportation Ticket Agents	\$7,305
9	Entertainment Attendants and Related Workers	\$7,228
10	Bookkeeping, Accounting, and Auditing Clerks	\$6,968

\*These include workers who worked at any time during this period, even if it was just a short time. This makes the average lower than it would be if the data counted only those who worked the whole period from April 1 to Sept. 30.

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

# 10 Most Common Tourism Occupations

#### SOUTHEAST ALASKA, APRIL TO SEPTEMBER 2014

	,	Workers	Avg Summer Earnings*
1	Tour Guides and Escorts	395	\$5,790
2	Waiters and Waitresses	306	\$4,644
3	Retail Salespeople	276	\$6,775
4	Combined Food Prep and Serving Workers	208	\$2,706
5	Maids and Housekeepers	198	\$4,389
6	Cashiers	183	\$4,718
7	Transportation Attendants, Exc Flight Attendants	140	\$12,680
8	Captains, Mates, and Pilots of Water Vessels	138	\$16,781
9	Restaurant Cooks	121	\$6,374
10	Customer Service Representatives	113	\$5,433

\*These include workers who worked at any time during this period, even if it was just a short time. This makes the average lower than it would be if the data counted only those who worked the whole period from April 1 to Sept. 30.

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

## Most jobs are in Juneau, Ketchikan, and Skagway

Southeast's tourism jobs are concentrated in Juneau, Ketchikan, and Skagway at over three-quarters of the region's visitor-related employment in 2014. Juneau had the most at 1,693. (See Exhibit 1.)

Though Skagway has a much smaller number of these jobs, the town's economy is centered on tourism, with total summer employment far exceeding the yearround population. Hundreds of thousands of people visit the small town each summer to see the former mining camp. Fifty-three percent of Skagway's summer jobs are directly visitor-related, and the share is even higher if you include jobs resulting from increased spending by tourism businesses and employees.

Another indicator of how significant tourist traffic is to Skagway's economy is its annual sales tax revenue. Skagway's local sales tax of 3 percent, which goes up to 5 percent in the summer, pulled in \$7 million in 2013, or \$6,996 per year-round resident. Juneau, with a 5 percent sales tax year-round, netted just \$1,305 per resident that year.

Though Juneau and Ketchikan had more visitor-related jobs overall, their economies are diversified, with tourism jobs representing just 9 and 12 percent of their total summer employment, respectively.

Hoonah-Angoon Census Area, which includes Gustavus and Glacier Bay, had the second-highest proportion in

#### About these numbers

Tourism's effect on employment is hard to determine because there's no official "tourism industry" in the data. That's because jobs are categorized by what a person or company does rather than for whom they do it. So, for example, a restaurant that caters to tourists is not easily distinguished from one that mainly serves locals. Here, we've approximated visitor-related employment by defining visitor-related industries as transportation, accommodation, food services, certain retail stores, and amusement and recreation industries. We only counted direct employment; jobs created to support visitor industry and those resulting from the increased demand that employment growth brings are outside the scope of this analysis.

Because bars and restaurants would have employees regardless of summer visitors, taking the difference between summer and winter is the closest way to determine how many jobs the seasonal influx creates. The seasonal change in the industries is defined as the average level of employment in May through September against average levels in all other months of 2014.

Visitors' effect on the economy extends outside these industries, however, as they use a range of other services. A small number of visitors also arrive during the winter. Locals may also patronize restaurants and bars more frequently during summer. Businesses may also hire workers in the off-season to prepare or take down infrastructure.

Most of this article defines summer employment as May to September. But for occupational counts and wages, the period is April through September, or second and third quarter, because of data limitations.

Southeast at 26 percent of all summer employment. Petersburg and Wrangell each had a handful of these jobs, and Yakutat had almost no tourism employment in 2014, as defined here, but hosted its first cruise ships this year.

## **Transportation dominates**

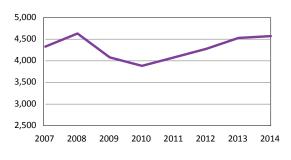
The largest chunk of Southeast's tourism jobs, about a third, is in transportation. These include work on everything from whale-watching boats to tour buses and airlines. (See Exhibit 2.)

In Skagway, employment in scenic and sightseeing transportation is 432 times more common than in the nation as a whole, largely due to the White Pass and Yukon Route, a refurbished railway originally built during the Gold Rush.

The highest-paying occupations are also in transportation. The top-paying job group, which includes captains, mates, and pilots of water vessels, is also one of

# Rebound After Recession

SOUTHEAST TOURISM JOBS, 2007-2014



Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

the most common. (See exhibits 3 and 4.) These 138 workers made an average of \$16,781 in summer 2014. Commercial pilots were second at \$14,643, and nonflight transportation attendants (who primarily work on whale-watching boats) came in third at \$12,680. Almost all seasonal pilots fly small planes, either for flightseeing or passage to rural Alaska.

The next-largest category, at 24 percent, was entertainment and recreation, which encompasses tours and visitor experiences that range from ziplining to wilderness expeditions.

The rest were in retail, eating and drinking, and accommodation, each at 14 to 15 percent. These other categories have significantly lower earnings, partly due to more part-time or short-term employment. The most common workers in these categories are tour guides, waiters, and salespeople.

# Still bouncing back after recession

Visitor-related industries took a major hit nationwide during the 2007-09 national recession. (See Exhibit 5.) While the rest of Alaska's economy fared relatively well, the bleak conditions in the rest of the country stifled travel. U.S. vacation expenditures tanked, and Southeast's visitor-related industries shed more than 500 jobs in summer 2009. Alaska cruise travel dropped by less than a percentage point that year, though visitor expenditures declined more significantly.

During summer 2010, cruise ship traffic fell by 15 percent and employers cut another 200 jobs.

Visitors and jobs both rebounded in 2011 and have recovered alongside the national economy. Since 2011, the region's visitor-related employment has been rising toward its 2008 high of 4,631, though that figure hasn't yet been reached.